

Officers, Directors, and Ten Percent or Greater Shareholders

Intelsat S.A., as debtor-in-possession, is a Luxembourg company.

The officers and directors of Intelsat S.A., as debtor-in-possession, are as follows:

Officers:

David McGlade, non-Executive Chairman
Stephen Spengler, Chief Executive Officer
David Tolley, Executive Vice President & Chief
Financial Officer
Michelle Bryan, Executive Vice President,
General Counsel, Chief Administrative Officer
& Secretary
Sajid Ajmeri, Assistant Secretary
José Toscano, Managing Director, Government
Affairs

Board of Directors:

David McGlade
Stephen Spengler
Raymond Svider
Justin Bateman
Edward Kangas
John Dierksen
Robert Callahan
Ellen Pawlikowski

The business address of the officers and members of the Board of Directors of Intelsat S.A., as debtor-in-possession, is 4, rue Albert Borschette L-1246 Luxembourg.

Intelsat S.A., as debtor-in-possession, wholly owns Intelsat Investment Holdings S.à r.l., as debtor-in-possession, a Luxembourg company.

Intelsat Investment Holdings S.à r.l., as debtor-in-possession, wholly owns Intelsat Holdings S.A., as debtor-in-possession, a Luxembourg company.

Intelsat Holdings S.A., as debtor-in-possession, wholly owns Intelsat Investments S.A., as debtor-in-possession, a Luxembourg company.

Intelsat Investments S.A., as debtor-in-possession, wholly owns Intelsat (Luxembourg) S.A., as debtor-in-possession, a Luxembourg company.

Intelsat (Luxembourg) S.A., as debtor-in-possession, wholly owns Intelsat Envision Holdings LLC, as debtor-in-possession, a Delaware limited liability company.

Intelsat Envision Holdings LLC, as debtor-in-possession, wholly owns Intelsat Connect Finance S.A., as debtor-in-possession, a Luxembourg company.

Intelsat Connect Finance S.A., as debtor-in-possession, wholly owns Intelsat Jackson Holdings S.A., as debtor-in-possession, a Luxembourg company.

Intelsat Jackson Holdings S.A., as debtor-in-possession, owns 92.5% of Intelsat Alliance LP, as debtor-in-possession, a Delaware limited partnership. The general partner of Intelsat Alliance LP

is Intelsat Genesis GP LLC, as debtor-in-possession, a Delaware limited liability company, which is wholly owned by Intelsat Genesis Inc., as debtor-in-possession, a Delaware corporation and owner of 7.5% of Intelsat Alliance LP. Intelsat Genesis Inc. in turn is wholly owned by Intelsat Jackson Holdings S.A., as debtor-in-possession.

Intelsat Alliance LP, as debtor-in-possession, wholly owns Intelsat US Finance LLC, as debtor-in-possession, a Delaware limited liability company.

Intelsat US Finance LLC, as debtor-in-possession, wholly owns Intelsat US LLC, as debtor-in-possession, a Delaware limited liability company.

Intelsat US LLC, as debtor-in-possession, wholly own Intelsat Aviation TopCo LLC, a Delaware limited liability company.

Intelsat Aviation TopCo LLC wholly owns Intelsat Aviation HoldCo LLC, a Delaware limited liability company.

Intelsat Aviation HoldCo LLC wholly owns Intelsat Aviation AcquisitionCo LLC, a Delaware limited liability company.

Upon closing, Intelsat Aviation AcquisitionCo LLC will wholly own Gogo LLC, a Delaware limited liability company.

Gogo LLC will wholly own Gogo CA Licenses LLC, a Delaware limited liability company.

Each of the Luxembourg companies may be contacted at 4, rue Albert Borschette L-1246 Luxembourg. Each of the Delaware entities may be contacted at 7900 Tysons One Place, McLean, VA 22102-5972.

Intelsat S.A., as debtor-in-possession, is a publicly traded company. To the best of Intelsat's knowledge, and with the exception of BC Partners Holdings Limited ("BCP"), described below, no person or entity holds a ten percent or greater ownership interest in Intelsat S.A., as debtor-in-possession, as of September 1, 2020.

Name:	BCP
Address:	Heritage Hall, Le Marchant Street, St Peter Port, Guernsey, Channel Islands
Citizenship:	Guernsey
Indirect Interest:	Approximately 34% ¹

¹ The exact indirect interest held by BCP is subject to fluctuation as Intelsat S.A.'s stock is publicly traded.

Proposed Post-Closing Ownership Chart



