

**FCC Form 312, Response to Question 40:  
Officers, Directors, and Ten Percent or Greater Shareholders**

Horizons-3 License LLC is a Delaware limited liability company. The officers and directors of Horizons-3 License LLC are as follows:

Officers:

Mark Rasmussen, Chairman, President and  
Chief Operating Officer  
Michelle Bryan, Vice President and General  
Counsel  
Dieter Hase, Vice President, Finance and  
Treasurer  
Stephen Bacica, Vice President and  
Controller

Board of Managers:

Mark Rasmussen  
Stephen Bacica

The business address of all Horizons-3 License LLC officers and members of the Board of Managers is: 7900 Tysons One Place, McLean, Virginia 22102.

Horizons-3 License LLC is a Delaware limited liability company that will be indirectly wholly owned by New TopCo S.A. (“New Intelsat”). Specifically, Horizons-3 License LLC is wholly owned by Intelsat Horizons-3 LLC, also a Delaware limited liability company. Intelsat Horizons-3 LLC is wholly owned by Intelsat US LLC, a Delaware limited liability company, which is in turn wholly owned by Intelsat US Finance LLC, a Delaware limited liability company. Intelsat US Finance LLC is wholly owned by Intelsat Alliance LP, a Delaware limited partnership. Intelsat Alliance LP is managed by one general partner and two limited partners—Intelsat Genesis GP LLC, Intelsat Genesis Inc., and Intelsat Jackson Holdings S.à r.l., respectively. Intelsat Genesis GP LLC is a Delaware limited liability company which is wholly owned by Intelsat Genesis Inc., a Delaware corporation.

Intelsat Genesis Inc. is a wholly owned subsidiary of Intelsat Jackson Holdings S.à r.l., a Luxembourg company. Intelsat Jackson Holdings S.à r.l. is wholly owned by Intelsat Connect Finance S.à r.l., a Luxembourg company, which in turn is wholly owned by Intelsat Envision Holdings LLC, a Delaware limited liability company. Intelsat Envision Holdings LLC is wholly owned by Intelsat (Luxembourg) S.à r.l., a Luxembourg company. Intelsat (Luxembourg) S.à r.l. is wholly owned by Intelsat Investments S.à r.l., a Luxembourg company, which in turn is wholly owned by Intelsat Holdings S.à r.l., a Luxembourg company. Intelsat Holdings S.à r.l. is wholly owned by New Intelsat, a Luxembourg company. Each of these entities may be contacted at the following address: 4, rue Albert Borschette, L-1246 Luxembourg.

Pacific Investment Management Company, LLC (“PIMCO”), a Delaware limited liability company, serves as the manager or investment adviser for a number of investment funds and other investment vehicles that each will hold (post-emergence) less than 10% voting and non-voting equity interests in New Intelsat. The aggregate total of the voting and non-voting equity interests in New Intelsat by the PIMCO-managed funds will be approximately 32.8%. Allianz Asset Management of America L.P., a Delaware limited partnership, holds 79.1% of the non-

voting equity interest and 100% of the voting equity interest in PIMCO. Allianz Asset Management U.S. Holding II LLC, a Delaware limited liability company, holds 2.4% of the non-voting equity interest in PIMCO. Allianz Asset Management of America LLC, a Delaware limited liability company, holds 11.6% of the non-voting equity interest in PIMCO and is also the General Partner of Allianz Asset Management of America L.P., a Delaware limited partnership, holding 99.9% of its non-voting equity interest and 100% of its voting equity interest. Other investors hold less than 10% of the equity interests in PIMCO.

PFP Holdings, Inc., a Delaware corporation, holds 0.1% of the non-voting equity interest in Allianz Asset Management of America L.P. Allianz of America, Inc., a Delaware corporation, holds 99.8% of the non-voting equity interest in Allianz Asset Management of America, LLC and holds 100% of the voting and non-voting equity interests in PFP Holdings, Inc. Allianz Asset Management of America Holdings, Inc., a Delaware corporation, holds 0.1% of the non-voting equity interest and 100% of the voting equity interest in Allianz Asset Management of America LLC. Allianz Asset Management GmbH, a German company, holds 100% of the voting and non-voting equity interests in Allianz Asset Management U.S. Holding II LLC, 100% of the voting and non-voting equity interests in Allianz Asset Management of America Holdings, Inc, and 0.1% of the non-voting equity interest in Allianz Asset Management of America LLC. Allianz Finanzbeteiligungs GmbH, a German company, owns 25.22% of the voting and non-voting equity interests in Allianz Asset Management GmbH. Allianz Europe B.V., a Dutch company, owns 100% of the voting and non-voting equity interests in Allianz of America, Inc. Allianz SE, a German company, owns 74.78 of the voting and non-voting equity interests in Allianz Asset Management GmbH, and 100% of the voting and non-voting equity interests in Allianz Finanzbeteiligungs GmbH and Allianz Europe B.V.

To the best of Intelsat's knowledge, the following Allianz/PIMCO entities, when aggregated, will hold a ten percent or greater indirect interest in New Intelsat, as of the date of emergence from Chapter 11.

## **1. PIMCO<sup>2</sup>**

Name:	Pacific Investment Management Company LLC
Address:	650 Newport Center Drive, Newport Beach, CA 92660
Citizenship:	United States (Delaware)
Indirect Voting Interest:	Approximately 32.8%
Indirect Non-Voting Interest:	Approximately 32.8%

## **2. Allianz Asset Management of America LLC**

Name:	Allianz Asset Management of America LLC
Address:	650 Newport Center Drive, Newport Beach, CA 92660
Citizenship:	United States (Delaware)
Indirect Voting Interest:	Approximately 32.8
Indirect Non-Voting Interest:	Approximately 29.7%

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<sup>2</sup> PIMCO and each of its parent companies listed in this attachment will collectively control up to a 32.8% indirect voting and indirect non-voting interest in New Intelsat.

### **3. Allianz Asset Management of America L.P.**

Name: Allianz Asset Management of America L.P.  
Address: 650 Newport Center Drive, Newport Beach, CA 92660  
Citizenship: United States (Delaware)  
Indirect Voting Interest: Approximately 32.8%  
Indirect Non-Voting Interest: Approximately 25.9%

### **4. Allianz Asset Management GmbH**

Name: Allianz Asset Management GmbH  
Address: Seidlstrasse, 24-24a, Munich, Germany D-80335  
Citizenship: Germany  
Indirect Voting Interest: Approximately 32.8%  
Indirect Non-Voting Interest: Less than 10%

### **5. Allianz SE**

Name: Allianz SE  
Address: Koniginstrasse 28, Munich, Germany D-80802  
Citizenship: Germany  
Indirect Voting Interest: Approximately 32.8%  
Indirect Non-Voting Interest: Approximately 30.4%

### **6. Allianz Asset Management of America Holdings, Inc.**

Name: Allianz Asset Management of America Holdings, Inc.  
Address: 650 Newport Center Drive, Newport Beach, CA 92660  
Citizenship: United States (Delaware)  
Indirect Voting Interest: Approximately 32.8%  
Indirect Non-Voting Interest: Less than 10%

### **7. Allianz of America, Inc.**

Name: Allianz of America, Inc.  
Address: 1465 N. McDowell Blvd., Suite 100, Petaluma, CA 94954  
Citizenship: United States (Delaware)  
Indirect Voting Interest: None  
Indirect Non-Voting Interest: Approximately 29.6%

### **8. Allianz Europe B.V.**

Name: Allianz Europe B.V.  
Address: Keizersgracht 484, Amsterdam, Netherlands 1017EH  
Citizenship: Netherlands

Indirect Voting Interest: None  
Indirect Non-Voting Interest: Approximately 29.6%