

## **Delegation Of Signature**

To the attention of the FCC

With this letter I grant Dirk Schulte as R&D Director Regional Operations North America my full signing authority for the FRN 0033496571 belonging to Valeo North America Inc.

Date: Jan 22, 2024 Name: Luca Ballini

Position: Site Quality Manager

Signature:

IN THE PROPERTY OF THE PARTY OF