

COMPANY LETTERHEAD

2/7/2019

TUV SUD America Inc.
10 Centennial Drive
Peabody, MA 01960, USA

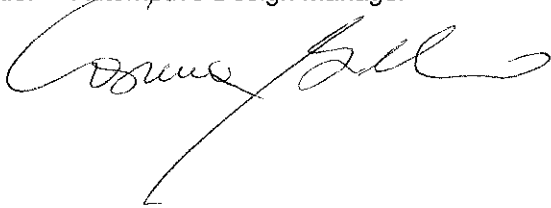
Dear Sir or Madam,

We, Bitron S.p.A., hereby authorize Marlene Sealey of TUV SUD America, 10040 Mesa Rim Road, San Diego, CA, 92121 and Cameron Martinez of Bridgestone, 3855 Stewarts Ferry Pike, Nashville, TN, 37201, USA to act as our agent in all matters relating to applications for equipment authorization, including the signing of all documents relating to these matters.

Yours sincerely,

Name: Cosma Bello

Title: Automotive Design Manager

A handwritten signature in black ink, appearing to read 'Cosma Bello', with a long, sweeping underline that extends to the right.