

Innovation, Science and Economic Development Canada Certification & Engineering Bureau P.O. Box 11490, Station H 3701 Carling Ave., Building 94 Ottawa, Ontario K2H 8S2

Via Electronic Filing

Date: April 28, 2021

Re: Authorized Personnel for Company Number 20098

To Whom It May Concern:

I currently serve as Tesla, Inc's (Tesla) grantee contact (Company Number 20098) for Innovation, Science and Economic Development Canada (ISED) equipment authorizations.

I authorize the following personnel to act on Tesla's behalf with regard to all matters that relate to ISED equipment authorization (i.e., signing RSP-100 form, attestation letters, and confidentiality request letters). These individuals also are authorized to assign additional persons to act on Tesla's behalf as authorized agents.

Authorized Personnel:

- Peng Zhang
- Cindy Li

This authorization is valid until further written notice from any of Tesla's authorized grantee contacts.

Sincerely Yours,

ean Lin

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