



The M.W. Kellogg Company

Engineers of Quality

Form 10175 (7/91)

MEMORANDUM

DATE: 26 May 1994

TO: To Whom It May Concern
FROM: M. L. Malacoff
SUBJECT: Intended Use of Inmarsat Terminal

The M. W. Kellogg Company is in the construction and energy business with operations in remote locations which may not have reliable or convenient telephone service. Some of our requirements include responding to disaster situations and critical business communications.

We intend that the INMARSAT transportable terminals are to be used by our employees in such cases as stated above.

Marc L. Malacoff
Manager, Telecommunications
The M. W. Kellogg Company