

From: Laurie Sussman

To: Behnam Ghaffari

Date: April 11, 2019

Subject: 0538-EX-ST-2019

Message:

Mr. Ghaffari,

We consent to your removing the confidentiality from the application. Initially, we thought we needed confidentiality, and when we learned that we did not, we could not go back and change this aspect of the application.

Thanks a bunch,
Courtney Miller
Counsel to Rockwell Collins