

# Delaware

The First State

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I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF MERGER, WHICH MERGES:

"AMAZON ROBOTICS LLC", A DELAWARE LIMITED LIABILITY COMPANY, WITH AND INTO "AMAZON.COM SERVICES LLC" UNDER THE NAME OF "AMAZON.COM SERVICES LLC", A LIMITED LIABILITY COMPANY ORGANIZED AND EXISTING UNDER THE LAWS OF THE STATE OF DELAWARE, AS RECEIVED AND FILED IN THIS OFFICE ON THE THIRTY-FIRST DAY OF DECEMBER, A.D. 2020, AT 8 O`CLOCK A.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE EFFECTIVE DATE OF THE AFORESAID CERTIFICATE OF MERGER IS THE FIRST DAY OF JANUARY, A.D. 2021 AT 3:45 O'CLOCK A.M.



  
Jeffrey W. Bullock, Secretary of State

3482342 8100M  
SR# 20208804160

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

Authentication: 204454652  
Date: 12-31-20

**CERTIFICATE OF MERGER**

**MERGING**

**AMAZON ROBOTICS LLC,  
A DELAWARE LIMITED LIABILITY COMPANY,**

**WITH AND INTO**

**AMAZON.COM SERVICES LLC,  
A DELAWARE LIMITED LIABILITY COMPANY**

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Pursuant to and in accordance with Title 6, Section 18-209 of the Limited Liability  
Company Act of the State of Delaware

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Amazon.com Services LLC, a Delaware limited liability company (the “*Company*”), does hereby certify as follows:

**FIRST:** The Company is a Delaware limited liability company duly organized and existing under the laws of the State of Delaware, and Amazon Robotics LLC, a Delaware limited liability company (the “*Disappearing Entity*”), is a limited liability company duly organized and existing under the laws of the State of Delaware.

**SECOND:** An Agreement and Plan of Merger, effective as of December 31, 2020 (the “*Merger Agreement*”), by and between the Company and the Disappearing Entity, setting forth the terms and conditions of the merger of the Disappearing Entity with and into the Company (the “*Merger*”), has been approved, adopted, certified, executed and acknowledged by each of the Company and the Disappearing Entity.

**THIRD:** The name of the surviving limited liability company in the Merger (the “*Surviving LLC*”) shall be Amazon.com Services LLC, a Delaware limited liability company.

**FOURTH:** An executed copy of the Merger Agreement is on file at the principal place of business of the Surviving LLC at the following address:

Amazon.com Services LLC  
410 Terry Avenue North  
Seattle, WA 98109

**FIFTH:** A copy of the Merger Agreement will be furnished by the Surviving LLC, on request and without cost, to any member of the Disappearing Entity or any member of the Company.

**SIXTH:** The Merger is to become effective as of 3:45 a.m. (Eastern Time) on January 1, 2021.

*(Signature page follows.)*

IN WITNESS WHEREOF, the Company has caused this Certificate of Merger to be executed in its name on December 31, 2020.

**AMAZON.COM SERVICES LLC**

By: /s/ Michael D. Deal  
Name: Michael D. Deal  
Title: President, Treasurer and  
Secretary

SIGNATURE PAGE TO  
CERTIFICATE OF MERGER  
MERGING  
AMAZON ROBOTICS LLC,  
A DELAWARE LIMITED LIABILITY COMPANY,  
WITH AND INTO  
AMAZON.COM SERVICES LLC,  
A DELAWARE LIMITED LIABILITY COMPANY